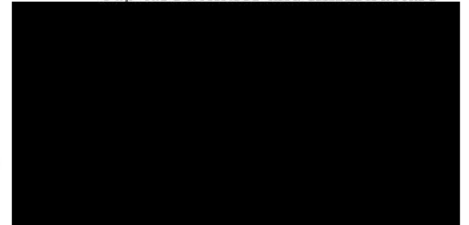




**Australian Government**  
**Department of Defence**  
Estate and Infrastructure Group

Brigadier M. J. Galton, DSC  
Director General  
Capital Facilities and Infrastructure



DGCFI-ID/OUT/2018/AF33908020

**Mr Scott Buchholz MP**  
Chair  
Parliamentary Standing Committee on Public Works  
Parliament House  
CANBERRA ACT 2600

Dear Mr Buchholz

**COMMUNITY CONSULTATION REPORT: JINDALEE OPERATIONAL RADAR NETWORK PHASE 6 FACILITIES PROJECT**

1. This letter is to inform the Parliamentary Standing Committee on Public Works (PWC) of the nature and extent of community consultation undertaken as part of the proposed Jindalee Operational Radar Network (JORN) Phase 6 Facilities Project (the Project).
2. The community consultation undertaken by the Department of Defence aimed to ensure the community and other stakeholders were:
  - a. Well informed about the project's details through the use of effective and proven communication channels.
  - b. Provided the opportunity to raise issues of concern or to seek further information so that, wherever feasible, they could be addressed by Defence in its program of works.
3. The Stakeholder and Community Consultation Plan activities listed below were delivered in accordance with the project's comprehensive Community Engagement Strategy, namely:
  - a. A Project webpage (<http://www.defence.gov.au/id/AIR2025Phase6/Default.asp>) was created containing specific information and detailing ways to obtain more information or to provide comments.
  - b. Formal letters advising of the upcoming Community Information Sessions and offering briefings were emailed to Federal and Territory Members of Parliament, Local Government officials and Ward Councillors. Formal letters were also sent to other identified local groups, such as local associations and community groups. An example of the correspondence is provided at Annex A. A list of all stakeholders consulted is at Annex B, which includes short descriptions of the outcomes of the consultation.

- c. An advertisement promoting the community information sessions was placed in the local Centralian Advocate – Northern Territory News on 15 June 2018. This advertisement is provided at Annex C.
  - d. Community information sessions were held at the Alice Springs Convention Centre on the 21 and 22 June 2018, as detailed in Annex D. A summary of the displays and printed materials available at the community information sessions is provided at Annex E.
  - e. An on-site information meeting for Radar 3 staff was held on 21 June 2018 by BAE Systems Australia and Defence at Mount Everard. BAE Systems Australia had previously communicated the project's intent prior to this meeting in March 2018.
4. Overall, information about the Project was well received at each consultation and community information sessions. Those that attended the community information sessions were interested in the proposed works, and opportunities for local businesses to be involved in the project's construction and ongoing operation. All attendees appreciated the opportunity to access more information about the Project.
5. The main community and industry interest during the consultation period included:
- a. Construction program.
  - b. Opportunities for local businesses and trades during construction.
  - c. BAE Systems Australia (capability prime contractor) Travel-In Travel-Out model.
6. In response to the community consultation interest, Defence has:
- a. Provided guidance on the proposed scope of works and construction program to allow local businesses and local association's time to prepare for sub-contractor tendering processes.
  - b. Met with local industry associations to provide guidance on the scope, program and procurement methodology, and discuss possible packages of work where local capability and value for money could be identified.
  - c. Included BAE Systems Australia in all consultation sessions and meetings to explain their support role and the requirement for a Travel-In/Travel-Out model across all Radar sites. This model will ensure the maintenance and operational outcomes for Defence are delivered with the lowest risk and best value for money for the Commonwealth. The Travel-In / Travel-Out model also provides flexibility to respond to changing operational and maintenance requirements, reassign staff during radar upgrades, cover staff leave and training, and up-skill the workforce.

7. In conclusion, no significant issues likely to impact on the proposed works were identified during Defence's community consultations. Defence is satisfied that it has taken all reasonable steps to inform the community about the Project at both sites, and has provided opportunities for the community to raise any concerns and questions.

Yours sincerely



**M. J. Galton, DSC**  
Brigadier

19 July 2018

**Annexes:**

- A. Example of correspondence sent to key stakeholders
- B. Stakeholder briefings and follow up actions
- C. Newspaper advertisement
- D. Community information session attendance summary
- E. Community information session display and printed materials

**ANNEX A TO  
AF33908020  
13 JUL 18**

**EXAMPLE OF CORRESPONDENCE SENT TO KEY STAKEHOLDERS**



**Australian Government**  
**Department of Defence**  
Estate and Infrastructure Group

**LTCOL Karl Reynolds**  
Project Director - Northern Territory  
Capital Facilities and Infrastructure

**Dear Community Group**

**ADDRESS**

**Email**

Dear XX,

**PROPOSED FACILITY UPGRADE OF THE JINDALEE OPERATIONAL RADAR  
NETWORK RECEIVE SITE (MOUNT EVERARD) AND TRANSMIT SITE (HARTS  
RANGE), ALICE SPRINGS, NT.**

On behalf of the Department of Defence, I would like to offer you a personal briefing on proposed works at the Jindalee Operational Radar Network, Radar 3 sites at Mount Everard and Harts Range.

The aim of the Jindalee Operational Radar Network Project is to upgrade and refurbish facilities that were established in the early 1970's at these sites. The proposed works include:

- Upgrades to services including power, water, fire protection, sewerage, ICT and stormwater
- New travel in / travel out accommodation facilities
- Upgrade to, and new facilities to support the Receive and Transmit operations, fundamental to the Jindalee Operational Radar Network;
- Demolition of redundant structures.

The Parliamentary Standing Committee on Public Works is likely to meet on the proposed project in July 2018.

If you or your staff would like to accept or decline this invitation for a personal briefing on the proposed works, please contact the Project Manager via email at [JORNPHASE6@arecongroup.com](mailto:JORNPHASE6@arecongroup.com) or telephone them on [REDACTED]

For your information, Department of Defence will be holding two community consultation events on the proposed works in Alice Springs.

**Community Information Session details**

**Session 1**

**Date:** Thursday, 21 June 2018

**Time:** 6 pm – 8 pm

**Venue:** Alice Springs Convention Centre – Ellery Room

**Session 2**

**Date:** Friday, 22 June 2018

**Time:** 9 am – 11 am

**Venue:** Alice Springs Convention Centre – Ellery Room

If you are unable to attend and would like more information, please visit

[https://www.aph.gov.au/Parliamentary\\_Business/Committees/Joint/Public\\_Works/JORNPhase6](https://www.aph.gov.au/Parliamentary_Business/Committees/Joint/Public_Works/JORNPhase6) . Alternatively, you can contact the Defence Project Team via email at [JORNPHASE6@arecongroup.com](mailto:JORNPHASE6@arecongroup.com)

Yours faithfully,



**Lieutenant Colonel Karl Reynolds**


Project Director

Capital Facilities and Infrastructure Branch



**Australian Government**  
Department of Defence  
Estate and Infrastructure Group

LTCOL Karl Reynolds  
Project Director - Northern Territory  
Capital Facilities and Infrastructure



MP  
ADDRESS  
Email


Dear XXXXr,

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(HARTS RANGE), ALICE SPRINGS, NT.**

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The aim of the Jindalee Operational Radar Network Facilities Project is to upgrade and refurbish facilities that were established in the early 1970's at these Sites. The proposed works include:

- Upgrades to services including power, water, fire protection, sewerage, ICT and stormwater
- New travel in / travel out accommodation facilities
- Upgrade to, and new facilities to support the Receive and Transmit operations, fundamental to the Jindalee Operational Radar Network;
- Demolition of redundant buildings.

If you or your staff would like to accept or decline this invitation for a personal briefing on the proposed works, please contact the Project Manager via email at [JORNPHASE6@aurecongroup.com](mailto:JORNPHASE6@aurecongroup.com) or telephone on 

For your information, Department of Defence will be holding two community consultation events on the proposed works in Alice Springs. Your constituents may be interested in attending one of these sessions. Further detail on the proposed works, as well as the upcoming community information sessions, is available at [https://www.aph.gov.au/Parliamentary\\_Business/Committees/Joint/Public\\_Works/JORNPhase6](https://www.aph.gov.au/Parliamentary_Business/Committees/Joint/Public_Works/JORNPhase6)

Yours faithfully,



**Lieutenant Colonel Karl Reynolds**  
Project Director  
Capital Facilities and Infrastructure Branch



**STAKEHOLDER BRIEFINGS AND FOLLOW UP ACTIONS**

<b>STAKEHOLDER</b>	<b>ORGANISATION AND MEMBER</b>	<b>DATE OF CONSULTATION</b>	<b>NOTES</b>
<b>FEDERAL GOVERNMENT</b>	Federal Member for Lingiari Mr Warren Snowdon MP	31 May 2018	<p>31 May 2018 – Defence emailed a letter to Mr Snowdon MP, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing.</p> <p>07 June 2018 - Defence followed up to confirm the letter was received. No response to date.</p>
	Senator for the Northern Territory Senator the Hon Nigel Scullion	22 June 2018	<p>31 May 2018 – Defence emailed a letter to the Hon Senator Scullion, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing. No personal briefing was requested.</p> <p>22 June 2018 - the Senator's Electorate Officer attended the Community Consultation and received a verbal briefing from Defence.</p>
	Senator for the Northern Territory Senator Malarndirri McCarthy	31 May 2018	<p>31 May 2018 – Defence emailed a letter to Senator McCarthy, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing.</p> <p>07 June 2018 - Defence followed up with the Senator's office to confirm the letter was received. No response to date.</p>

B - 2

STAKEHOLDER	ORGANISATION AND MEMBER	DATE OF CONSULTATION	NOTES
<b>TERRITORY GOVERNMENT AND DEPARTMENTS</b>	Northern Territory Chief Minister Hon. Michael Gunner MLA	31 May 2018	31 May 2018 – Defence emailed a letter to the Hon Mr Gunner, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing.  7 June 2018 - Defence followed up to confirm the letter was received. No response to date.
	Member for Namatjir Northern Territory Legislative Assembly Mr Chanston Paech	31 May 2018	31 May 2018 – Defence emailed a letter to Mr Paech, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing.  7 June 2018 - Defence followed up to confirm the letter was received. No response to date.
	Northern Territory Government, Department of Trade, Business and Innovation, Defence NT Mr Jason Schoolmeester	22 June 2018	31 May 2018 – Defence emailed a letter, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing.  22 Jun 18 – Defence conducted the personal briefing with Mr Schoolmeester. Mr Schoolmeester raised the Chief Minister’s concerns with the Travel in / Travel out model reducing the current levels of local Radar employees and family members living in Alice Springs community which will have a negative impact on the local community and economy. Defence and BAE Systems will continue to engage further with the NT Government with communication and change management for the Travel in / Travel out model.



B - 3

STAKEHOLDER	ORGANISATION AND MEMBER	DATE OF CONSULTATION	NOTES
<b>LOCAL GOVERNMENT</b>	Alice Springs Town Council Mayor Damien Ryan of Alice Springs	31 May 2018	31 May 2018 – Defence emailed a letter, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing.  8 June 2018 - Defence followed up to confirm the letter was received. No response to date.
	MacDonnell Local Government Association Mr Jeff MacLeod - CEO	31 May 2018	31 May 2018 – Defence emailed a letter, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing.  8 June 2018 - Defence followed up to confirm the letter was received. No response to date.
	Rodinga Ward Councillor – Mount Everard Roxanne Kenny – President	31 May 2018	31 May 2018 – Defence emailed a letter, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing.  8 June 2018 - Defence followed up to confirm the letter was received. No response to date.
	Rodinga Ward Councillor – Mount Everard Mr Greg Sharman – Deputy	31 May 2018	31 May 2018 – Defence emailed a letter, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing.  8 June 2018 - Defence followed up to confirm the letter was received. No response to date.

STAKEHOLDER	ORGANISATION AND MEMBER	DATE OF CONSULTATION	NOTES
<b>LOCAL GOVERNMENT</b>	Central Land Council – Mount Everard Francis Jupurrurla Kelly - Chair	31 May 2018	31 May 2018 – Defence emailed a letter, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing.  8 June 2018 - Defence followed up to confirm the letter was received. No response to date.
	Central Desert Regional Council – Harts Range Ms Diane Hood - CEO	31 May 2018	31 May 2018 – Defence emailed a letter, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing.  8 June 2018 - Defence followed up to confirm the letter was received. No response to date.
	Central Desert Regional Council – Harts Range Mr Adrian Dixon - President	31 May 2018	31 May 2018 – Defence emailed a letter, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing.  8 June 2018 - Defence followed up to confirm the letter was received. No response to date.
	Atitjere Ward Councillors – Harts Range Mr William Liddle – Councillor	31 May 2018	31 May 2018 – Defence emailed a letter, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing.  8 June 2018 - Defence followed up to confirm the letter was received. No response to date.

B - 5

STAKEHOLDER	ORGANISATION AND MEMBER	DATE OF CONSULTATION	NOTES
LOCAL GOVERNMENT	Atitjere Ward Councillors – Harts Range Ms Renita Webb – Councillor	31 May 2018	31 May 2018 – Defence emailed a letter, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing.  8 June 2018 - Defence followed up to confirm the letter was received. No response to date.
	Industry Capability Network – Alice Springs Mr Jennes (Jay) Walker – Central Australian Regional Manager	21 June 2018	20 June 2018 – Defence emailed a letter to Mr Jay Walker, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing.  21 June 2018 – A personal briefing was held with Mr Jay Walker. No issues were raised and he was supportive of the project utilising the Industry Capability Network to maximise local industry opportunities.
LOCAL ASSOCIATIONS	Chamber of Commerce Alice Springs Ms Alana Richardson	22 June 2018	31 May 2018 – Defence emailed a letter to Ms Alana Richardson, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing.  22 June 2018 – Defence conducted a briefing with the Chamber of Commerce, Alice Springs. No issues were raised and the Chamber of Commerce was supportive of the project and the opportunities for local businesses and industries involvement.

B - 6

STAKEHOLDER	ORGANISATION AND MEMBER	DATE OF CONSULTATION	NOTES
LOCAL ASSOCIATIONS	Chamber of Commerce Northern Territory Mr Greg Ireland, President and Mr Greg Bicknell, CEO	31 May 2018	31 May 2018 – Defence emailed a letter, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing.  8 June 2018 - Defence followed up with the Chamber of Commerce Northern Territory to confirm the letter was received. No response to date.
	Master Builders Association Northern Territory Mr David Malone, Executive Director and Steve Shenfield, President	22 June 2018	31 May 2018 – Defence emailed a letter to Mr David Malone, providing project information, contact details, a site link and an invitation to contact Defence for a personal briefing.  22 June 2018 – Defence met with the Master Builders Association which was supportive of the project, and questioned the level of indigenous participation. Defence advised that this would be undertaken in accordance with the Commonwealth Indigenous Procurement Policy.

**ANNEX C TO  
AF33908020  
13 JUL 18**

## **NEWSPAPER ADVERTISEMENT**



**Australian Government  
Department of Defence**

**Notice of Community Information Sessions  
The Jindalee Operational Radar Network  
Phase 6 Facilities Project  
Radar 3 – Mount Everard and Harts  
Range  
21<sup>st</sup> & 22<sup>nd</sup> June 2018**

The Department of Defence will be holding two community information sessions regarding the Jindalee Operational Radar Network (JORN) Phase 6 Facilities at the Radar 3 sites at Mount Everard and Harts Range near Alice Springs.

The aim of the works is to provide new and refurbished facilities at both sites to address current obsolescence issues. The Department of Defence is making a \$1.2billion investment in the JORN capability and these new and refurbished facilities will support the enhanced capability.

The two community information sessions will be held at the Alice Springs Convention Centre, 93 Barret Drive, Alice Springs.

The first community information session will be held on the 21<sup>st</sup> of June 2018 from 6 pm to 8 pm and the second information session on the 22<sup>nd</sup> of June 2018 from 9 am to 11 am.

These sessions will provide the community with an opportunity to find out information about the proposed works and to ask questions one-on-one with Defence representatives.

Contact the Defence Project Team via email at [JORNPhase6@antecgroup.com](mailto:JORNPhase6@antecgroup.com) with any queries.

**ANNEX D TO  
AF33908020  
13 JUL 18**

**COMMUNITY INFORMATION SESSION ATTENDANCE SUMMARY**

1. A total of six community members attended the two community information sessions that were held at the Alice Springs Convention Centre on the following dates:
  - a. Thursday, 21 June 2018 between 6:00pm and 8:00pm (five attendees)
  - b. Friday, 22 June 2018 between 9:00am and 11:00am (one attendee).
2. These attendees represented the following companies as demonstrated below:

ATTENDEE	COMPANY
2	Wilson Security
2	Industry Capability Network – Alice Springs (ICN)
1	Industry Skills Advisory Council – NT (ISAC)
1	Senator Scullion – Electorate Officer
<b>Total 6</b>	

3. A summary of the key issues raised during consultation were as follows:

KEY ISSUE	RESPONSE
Security arrangement under new support model at the Radar 3 sites.	The new support model for the Radar 3 sites will provide 24/7 onsite personnel.
On site security guards and requirement under new Travel in / Travel out model	Additional security monitoring and upgraded security systems (approved from Defence Security and Vetting Services) will improve the overall security level of the sites.
Security requirements during construction and what will be required	Defence is reviewing the construction methodology in preparation for the engagement of a Head Contractor for the works. During construction, there may be a need for onsite security monitoring and escorting requirements, however this will be included as part of the Head Contractor procurement tender package, and will be sourced through this.
The change to Travel in / Travel Out model and away from permanently living at Harts Range.	Measures were taken to consider the work health and safety impacts of onsite personnel living close to the operational sites. Defence has identified WHS risks of staff and families living permanently on remote Defence sites with limited access to health services and greater susceptibility to native fauna (i.e. dingos, snakes etc). These risks are reduced by implementing a Travel-In/Travel-Out support model.

**ANNEX C TO  
AF33908020  
13 JUL 18**

## **NEWSPAPER ADVERTISEMENT**



**Australian Government  
Department of Defence**

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The Jindalee Operational Radar Network  
Phase 6 Facilities Project  
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Range  
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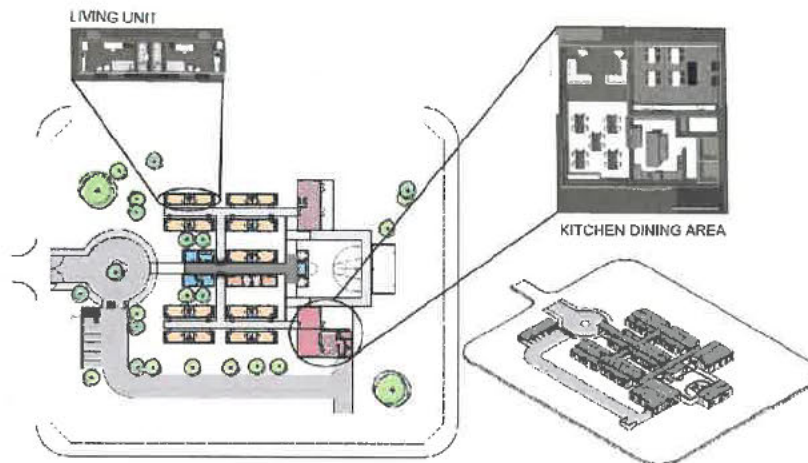
KEY ISSUE	RESPONSE
Local industry involvement and how is Defence procuring this?	Defence propose to use Supply Nation to procure an Indigenous Business Enterprise as the Head Contractor. The successful Head Contractor will be required to implement a Local Industry Capability Plan (LICP) that will ensure small-to-medium businesses have the best opportunity to compete and win work on the infrastructure. The LICP will ensure
Local business and trades. How will Defence ensure local engagement?	local businesses can take advantage of the opportunities arising from the proposed Defence infrastructure project. Defence will continue to engage and provide information to local industry bodies (i.e. ICN, MBA and Chamber of Commerce) to assist them with engaging with local industry in preparedness for subcontractor opportunities.
Construction program timeline	Construction is expected to commence by early 2019 and be completed at both sites by late 2020.
Local approach and engagement	Defence conducted two Community Consultation sessions, and four requested personal briefings were undertaken between 21 – 22 June 2018 to provide information on the Project. A Project Website was also created for members of the public to contact Defence for further information. As at the time of this report no requests for information have been received through the Project Website.

## COMMUNITY INFORMATION SESSION DISPLAY AND PRINTED MATERIALS



Australian Government  
Department of Defence

### Jindalee Operational Radar Network – Information Session Fact Sheet



### Jindalee Operational Radar Network (JORN) Phase 6 Facilities Project

The JORN capability is known as Australia's 'Over the Horizon Radar (OHR)' network provides surveillance of the air and sea of Australia's Northern approaches.

The proposed \$50.7 million upgrade will see new and upgraded facilities delivered to support the \$1.2 billion investment in the generational upgrade of the JORN capability that will seek to extend the life of the capability beyond 2040.

Facilities upgrades are required at the Alice Springs sites as they are not fit for purpose and will not support the extension to the operational system. Existing permanent accommodation at Harts Range is reaching its end of life and is no longer fit for purpose. There is insufficient transit accommodation at both Harts Range and Mount Everard, and inadequate amenities to support the health and wellbeing of operations personnel, including catering facilities and staff amenities such as gymnasiums and recreation areas.

BAE Systems Australia has been appointed by the Australian Government as the Prime Contractor for JORN Phase 6, and will standardise its operational model across all three sites, specifically changing the current operating model for the Alice Springs radar site (and its component facilities at Harts Range and Mount Everard) to be consistent with the other two radar sites.

- Laundry and cleaner's store facilities
- Lounge and recreation area
- Air-conditioned gymnasium and outdoor recreation area
- Administrative office area including a first aid room
- A new store building at Harts Range to support a change to centralised deep level maintenance being performed offsite
- A new Transmit Building at Harts Range to address current obsolescence and maintainability issues
- Refurbishment of a workshop buildings at Harts Range and the Receive Building at Mount Everard
- Removal of legacy buildings and structures at both sites
- Establishment of water treatment plants to enable potable reticulated water at both Mount Everard and Harts Range
- Provision of a new Ionospheric Sounding Sites (ISS) at Murray Bridge Training Area, SA
- Three new ISS's located throughout Australia - RAAF Base Learmonth, WA, Ajana, WA and Horn Island, Torres Strait, QLD.

#### JORN Phase 6 Facilities Project proposed scope of works

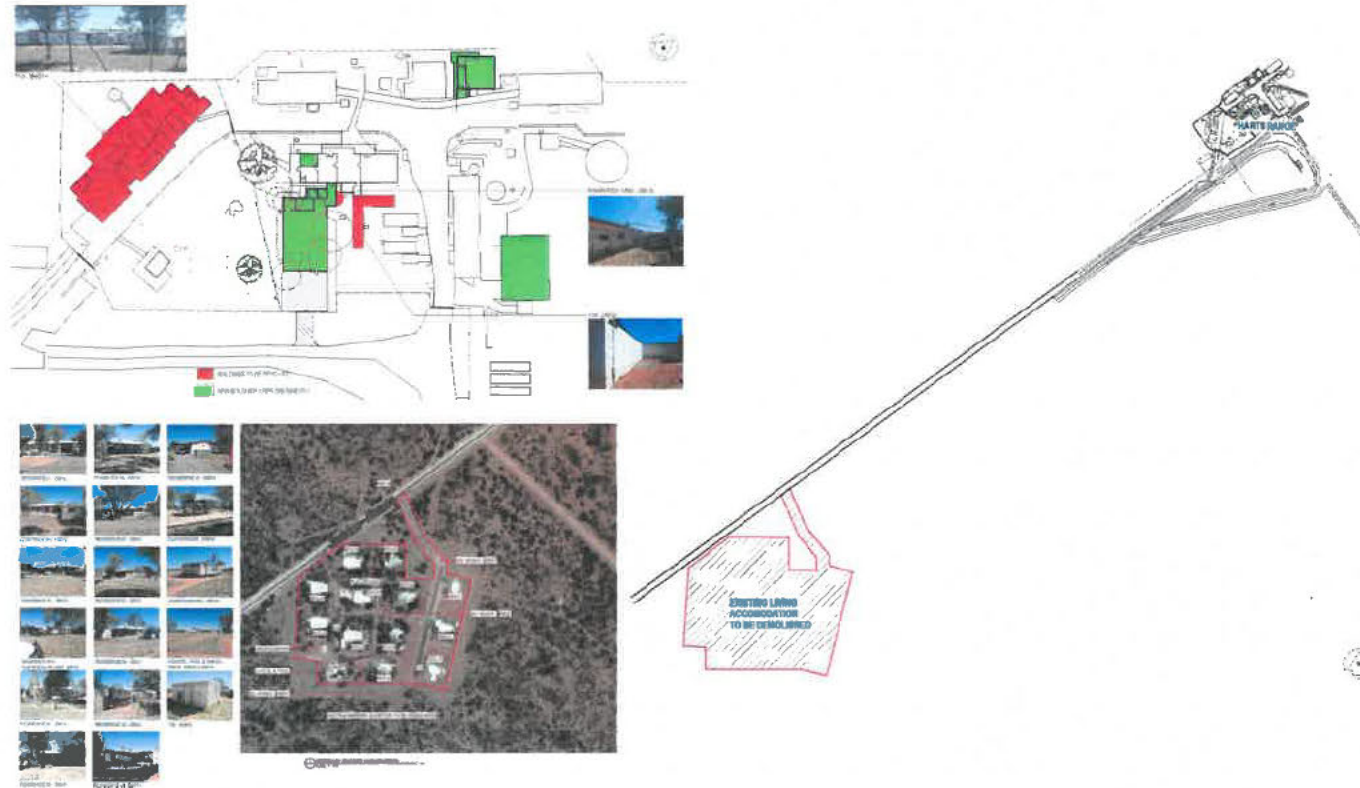
- Provision of purpose built Living-In Accommodation (LIA) at both Harts Range and Mount Everard to suit a travel in / travel out workforce consisting of:
  - Single occupancy rooms to support the workforce
  - Kitchen and dining facilities

If you would like more information on this Project, please visit <http://www.defence.gov.au/404182026Phase6Default.asp>  
Alternatively, you can contact the Defence Project Team via email at [JORNPHASE6@unraconet.com.au](mailto:JORNPHASE6@unraconet.com.au)

E - 2

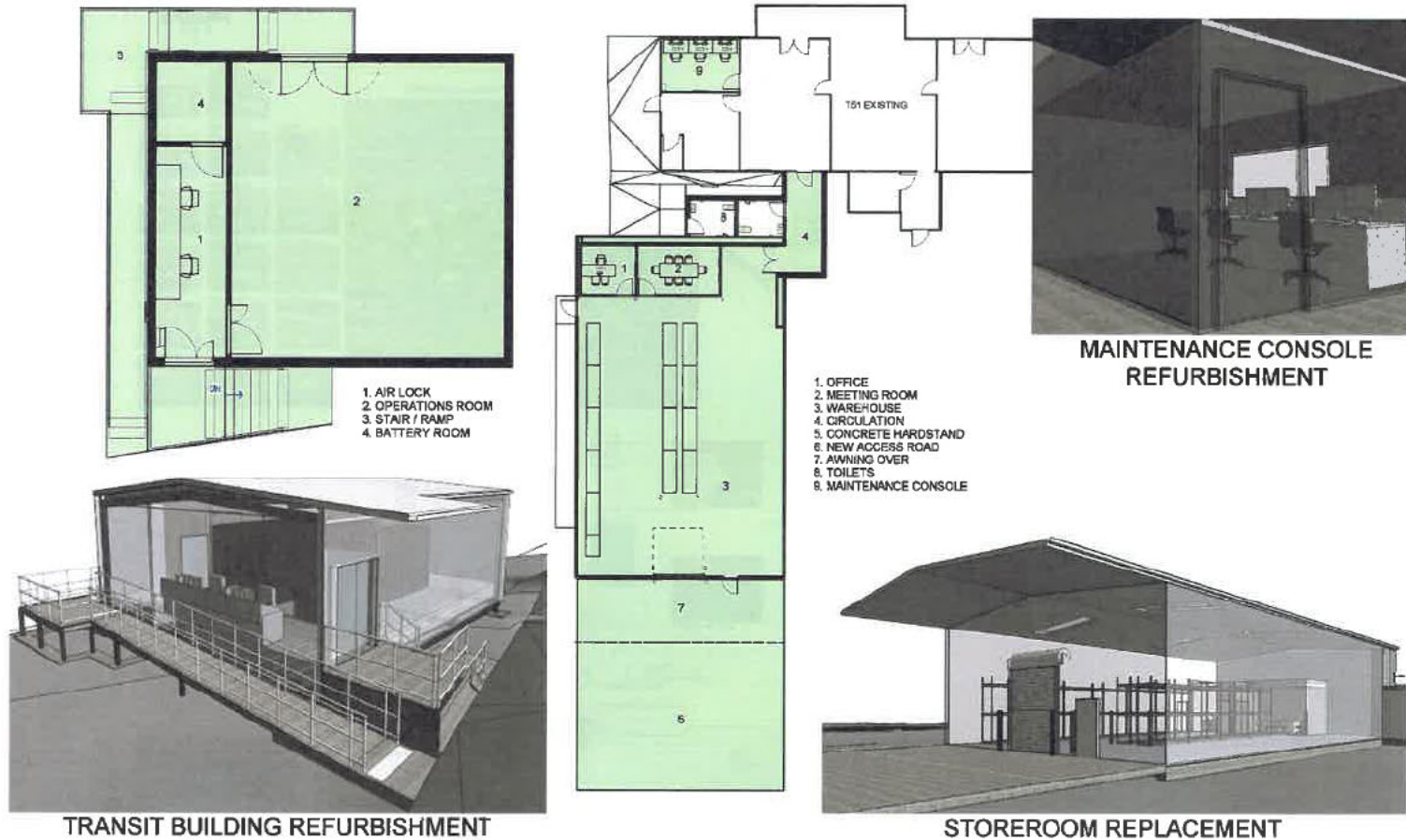
## COMMUNITY INFORMATION SESSION DISPLAY MATERIAL

### HARTS RANGE - DEMOLITION OF LEGACY BUILDINGS AIR2025 PHASE 6 - JINDALEE OPERATIONAL RADAR NETWORK





## HARTS RANGE - STORE ROOM AND TRANSIT BUILDING REPLACEMENT AIR2025 PHASE 6 - JINDALEE OPERATIONAL RADAR NETWORK



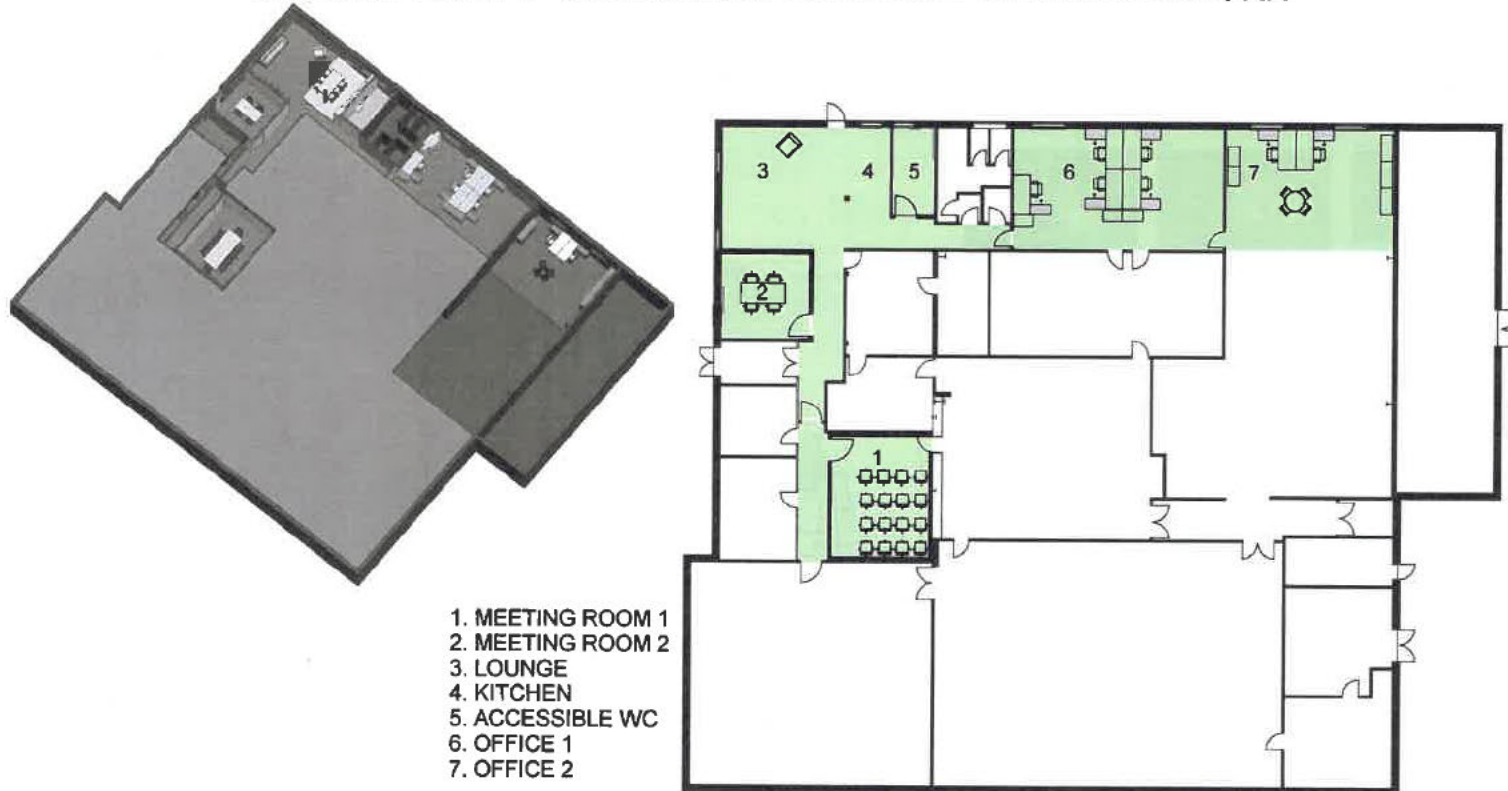
E - 4

## MOUNT EVERARD - DEMOLITION OF LEGACY BUILDINGS AIR2025 PHASE 6 - JINDALEE OPERATIONAL RADAR NETWORK



E - 5

## MOUNT EVERARD - RECEIVER BUILDING REFURBISHMENTS AIR2025 PHASE 6 - JINDALEE OPERATIONAL RADAR NETWORK





E - 6

## MOUNT EVERARD - SITE LAYOUT

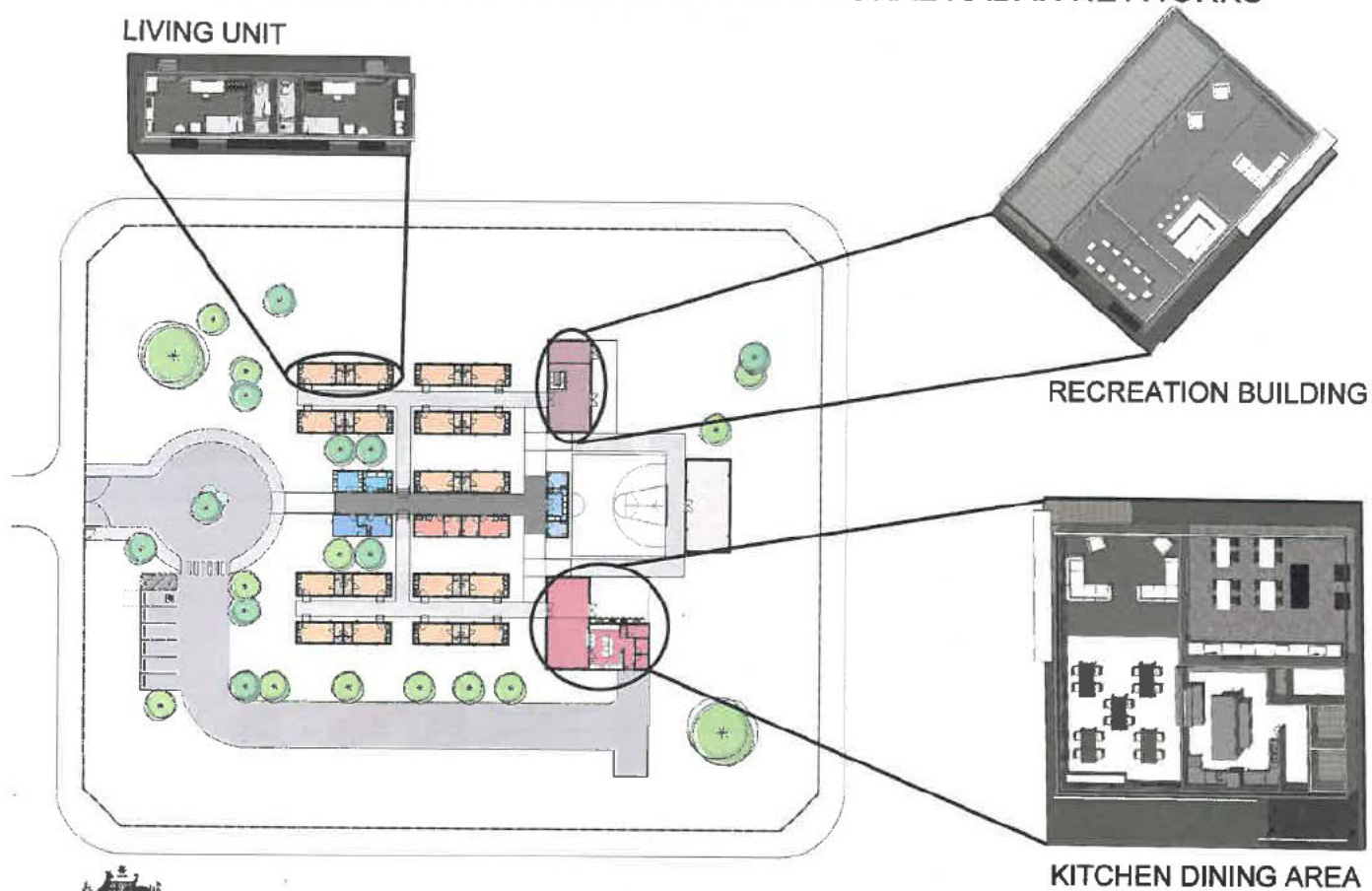
### AIR2025 PHASE 6 - JINDALEE OPERATIONAL RADAR NETWORK



E - 7

## TRANSIT ACCOMMODATION

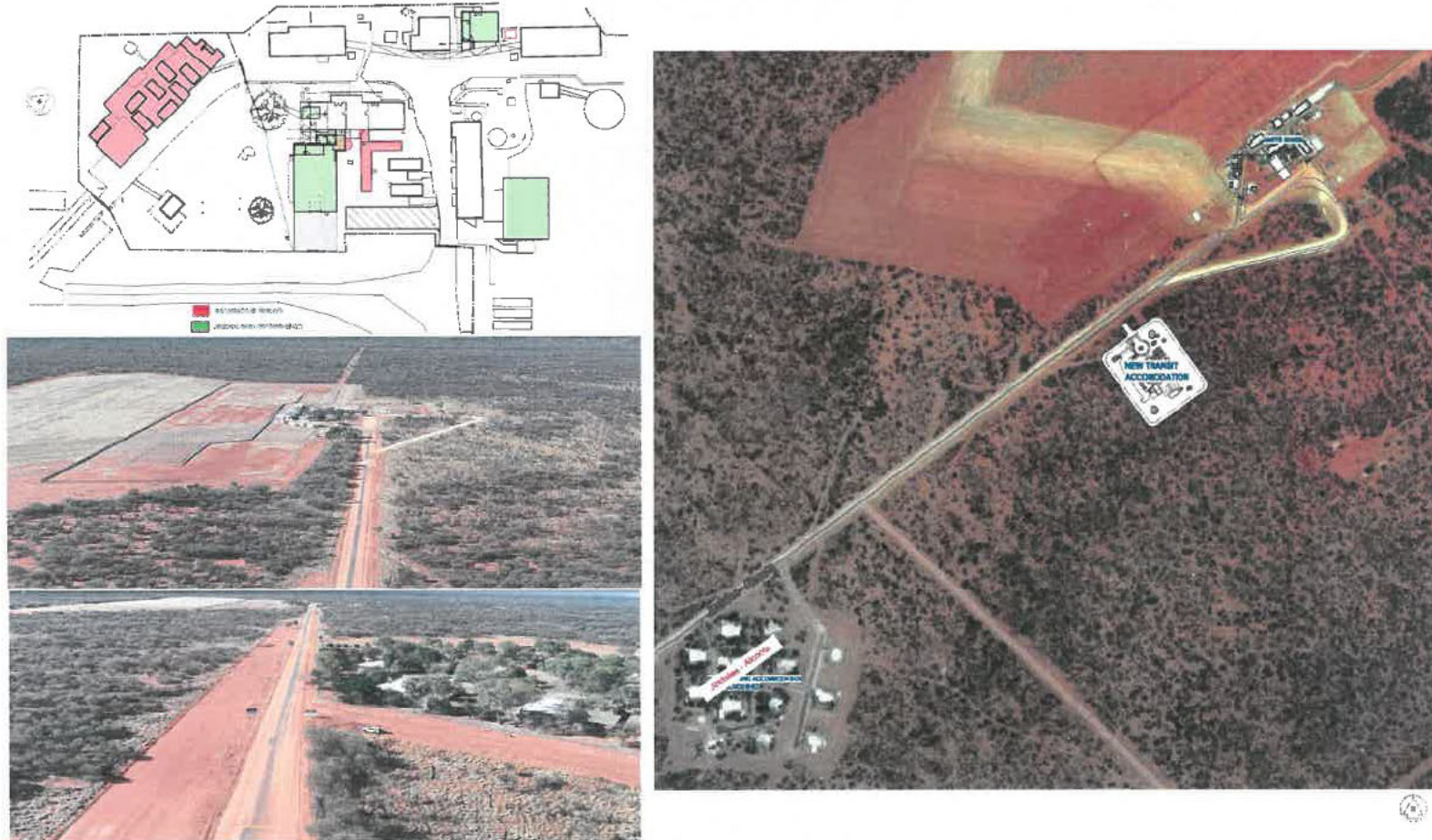
### AIR2025 PHASE 6 - JINDALEE OPERATIONAL RADAR NETWORKS





## HARTS RANGE - SITE LAYOUT

### AIR2025 PHASE 6 - JINDALEE OPERATIONAL RADAR NETWORK



## IONOSPHERIC SOUNDER SITES

### AIR2025 PHASE 6 - JINDALEE OPERATIONAL RADAR NETWORK

